

1800 Northwest 49th Street, Suite 110, Ft. Lauderdale, 33309

## ACO BOARD OF DIRECTORS MEETING May 12, 2021 – 5:30 PM

The Regular meeting of the ACO Board of Directors was held electronically via WebEx video conference.

### I. NOTICE

Notice of this meeting is attached to the official Minutes as EXHIBIT I. The official Agenda for this meeting, as presented for the consideration of the Board, is attached to the Minutes as EXHIBIT II and EXHIBIT III.

### II. CALL TO ORDER

There being a quorum present, the meeting was called to order by President Foster, M.D. at 5:35 PM.

### III. ROLL CALL:

#### BOARD MEMBERS

*Present:* Keith Foster, M.D. President  
Jon Albee  
Aldo Calvo, MD  
Husman Khan, MD  
Joshua Lenchus, DO  
Avinash Persad, MD

*Not Present:* N/A

*Additionally Present:* Alisa Bert, ACO Officer, VP Financial Services; Jerry Del Amo, Deputy General Counsel; Gavin Malcolm, Director, Population Health; Nicholas Ortiz, Sr. Associate, General Council; Lucia Pizano-Urbina, Director, AVP, Focus Arrangements Auditing, Corporate Compliance

IV. PUBLIC COMMENTS: None

### V. APPROVAL OF ACO MINUTES – (EXHIBIT 11)

Chair Foster entertained a motion to approve the May 12, 2021 ACO Board Meeting Minutes.

**MOTION** It was *moved* by Mr. Albee, *seconded* by Dr. Lenchus to:

**Approve the minutes dated May 12, 2021.**

Motion *carried* unanimously.

**VI. BROWARD HEALTH SYSTEM UPDATE:** Tabled

**VII. MEDICARE ACO APPLIATION UPDATE:** Mr. Malcolm reported he will be spending time with the primary attorney on the application today.

**VIII. LEGAL EXPENSE:** Mr. Malcolm reported:

- \$8,400 has been spent of the approved \$30,000 legal budget
- Policies and Clinical Guidelines are being reviewed with Mr. Ortiz
- Mr. Ortiz reported legal is working with outside counsel on updating the ACO bylaws to conform to the CMS requirements for Medicare.

**IX. BOARD STRUCTURE:** Mr. Ortiz reported:

In conjunction with revising the bylaws to account for the Medicare ACO, we are also looking at adding more flexibility to the Board structure and operations.

**X. SUBCOMMITTEE UPDATES:** Mr. Malcolm reported:

A. Clinical Outcomes and Utilization:

- Deferred May 2021 – No New Data from Payers. Updates will be provided at the next Board meeting

B. Clinical Guidelines Committee

New Guidelines for Board Approval:

1. BMI in Children and Adolescents 3.2021
2. COA Advance Care Planning Guidelines 3.2021
3. Spirometry in COPD 3.21
4. Adult BMI 4.2021
5. Childhood Immunization Status 4.2021
6. Lead Screening in Children 4.2021

Chair Foster entertained a motion to approve the six (6) new guidelines.

**MOTION** It was *moved* by Dr. Lenchus, *seconded* by Mr. Albee to:

**Approve the New Guidelines titled above.**

Motion *carried* unanimously.

## Clinical Guidelines Progress for May:

- Completed = 21
- For Approval = 6
- In Process = 2
- Pending = 20

The subcommittee has begun the annual review of the established guidelines since the inception of this Board to ensure they are up to date.

Florida Blue and Cigna's Review of Metrics are tied to shared savings, and in order to receive 100% assurance savings position, 95% of the Metrics need to be met. There is gradation and a sliding scale, of which, is in the language of the provider participation agreements.

## Review of Executive Dashboards:

- Preliminary for Cigna and Florida Blue
- Validation continues but provides image of the internal tracking that is available to staff and executive leadership. As data becomes available, based on feedback from the Board, whether it is something they want presented during the monthly ACO meetings.
- Cost utilization is important because "out of network" refers to Non-Broward Health Facilities and in an ACO does not necessarily mean the least expensive option that saves the most and helps the physicians may not be at a Broward Health facility.

Mr. Malcolm proceeded to review and report on Cigna and Florida Blue utilization.

### C. Infrastructure & Data Analytics

### D. Patient Engagement

#### April

- Number of Patients called = 7,763
- Total Patients contacted to date\* = 81,016 \*better than any metric available
- Appointments made = 599
  - This number is very positive in terms of making sure our patients are seeing their physicians, whether Broward Health or Community Physicians, closing care gaps, which increases our quality metrics
- Total Appointments made to date = 6,404

### E. Physician Recruitment

#### May Contracting Progress:

- Executed = 27

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- Pending Signature = 1
- Not Interested = 19
- In Process = 18

Physician Refusal Reasons: Changed into a pie graph to reflect percentages

- Active in other ACO – 53%
- Concerns regarding payment – 21%
- Other - Contracting Language -16%
- No reason given -10%

## **XI. BOARD MEMBER COMMENTS / OPEN FORUM**

At the last meeting, Mr. Albee expressed concerns about not finding ACO information on the Broward Health website.

- Mr. Malcolm demonstrated how to navigate to the ACO loading page from the browardhealth.org website. The page describes Broward Health ACO services and Board meeting information. The site being worked on to reduce searching by changing the URL.
- Site will include Board of Directors page with photos soon

Mr. Albee is happy the site is moving in the right direction—making it engaging, simple to find and is looking forward to the next steps showcasing the story of our ACO.

Chair Foster thanked Mr. Malcolm for bringing this back to the Board and stated it is a huge step forward.

## **XII. NEXT ACO BOARD MEETING:**

Next ACO Board of Director's meeting will be held on June 9, 2021 at 5:30 PM via WebEx.

## **XIII. ADJOURNMENT : 6:36 PM**

Dr. Lenchus moved to adjourn.

**MOTION** It was *moved*, by Mr. Albee *seconded* by Dr. Lenchus to:

**Adjourn the May ACO Board of Directors meeting.**

Motion *carried* unanimously.